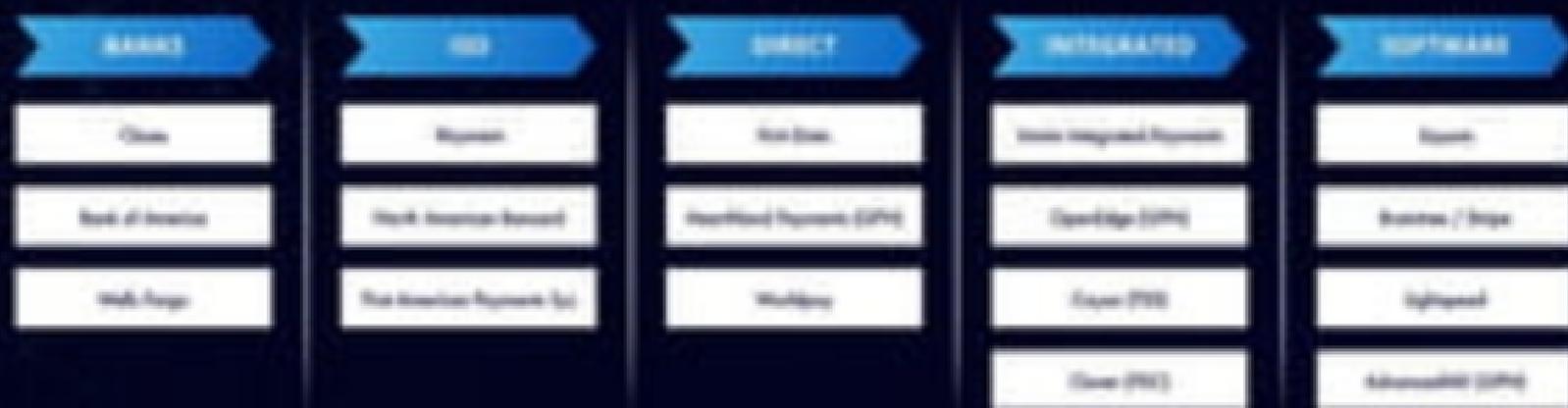


Payments are moving from banks to software

Evolution of Payment Distribution



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Finix's payments platform reduces cost, increases flexibility, and accelerates time to market

Finix Payments Platform



Finix Services

- Payment Forms
- Processor Integrations
- Compliance
- Account Setup
- Merchant Underwriting
- Tokenization & Vaulting
- Risk Management
- Reporting & Reconciliation
- Disputes/Exception Mgmt
- Settlement / Payouts
- Reporting Dashboards
- Customer Support Tools



Payments Infrastructure-as-a-Service

The next generation of payments companies will be built on Finix

Software Companies are Becoming Payments Companies

Payments Layer Cake

Examples

Fees

CARD NETWORKS

~15 BPS

Payments Layer Cake

Examples

MERCHANT

Fees

Mastercard VISA DISCOVER AMERICAN EXPRESS

CARD NETWORKS

~15 BPS

BUYER

Payments Layer Cake

Examples

MERCHANT

Fees

mastercard VISA DISCOVER AMERICAN EXPRESS

CARD NETWORKS

~15 BPS

Issuing

BUYER

Payments Layer Cake

Examples

MERCHANT

Fees

Mastercard VISA DISCOVER AMERICAN EXPRESS

FIS First

CARD NETWORKS

~15 BPS

PROCESSOR

<\$0.01-\$0.10

Issuing

BUYER

Payments Layer Cake

Examples

MERCHANT

Fees

Mastercard VISA DISCOVER AMERICAN EXPRESS

FIS First

Bank of America Citibank

CARD NETWORKS

PROCESSOR

BANK

BUYER

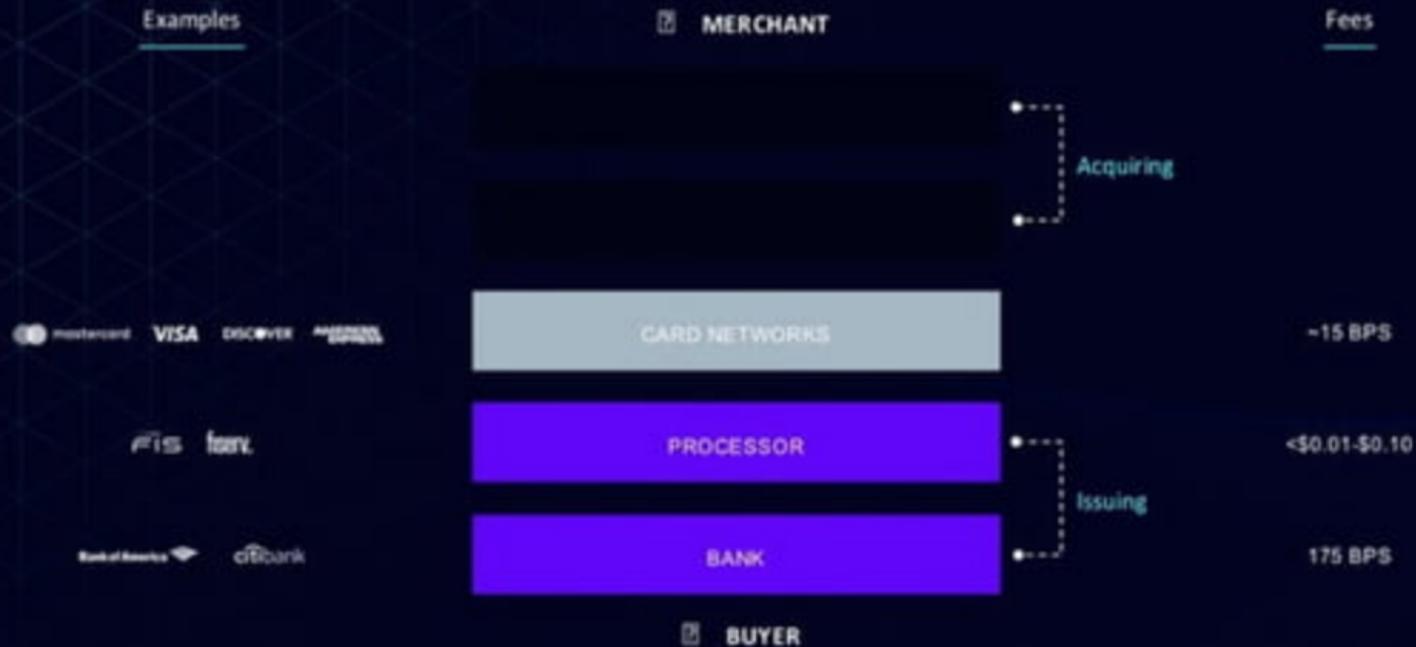
~15 BPS

<\$0.01-\$0.10

175 BPS

Issuing

Payments Layer Cake



Payments Layer Cake

Examples

First Data + WELLS FARGO
worldpay + First Texas Bank

Mastercard VISA DISCOVER AMERICAN EXPRESS

FIS First

Bank of America Citibank

MERCHANT

PROCESSOR + BANK

CARD NETWORKS

PROCESSOR

BANK

BUYER

Fees

Acquiring

<\$0.01-\$0.10

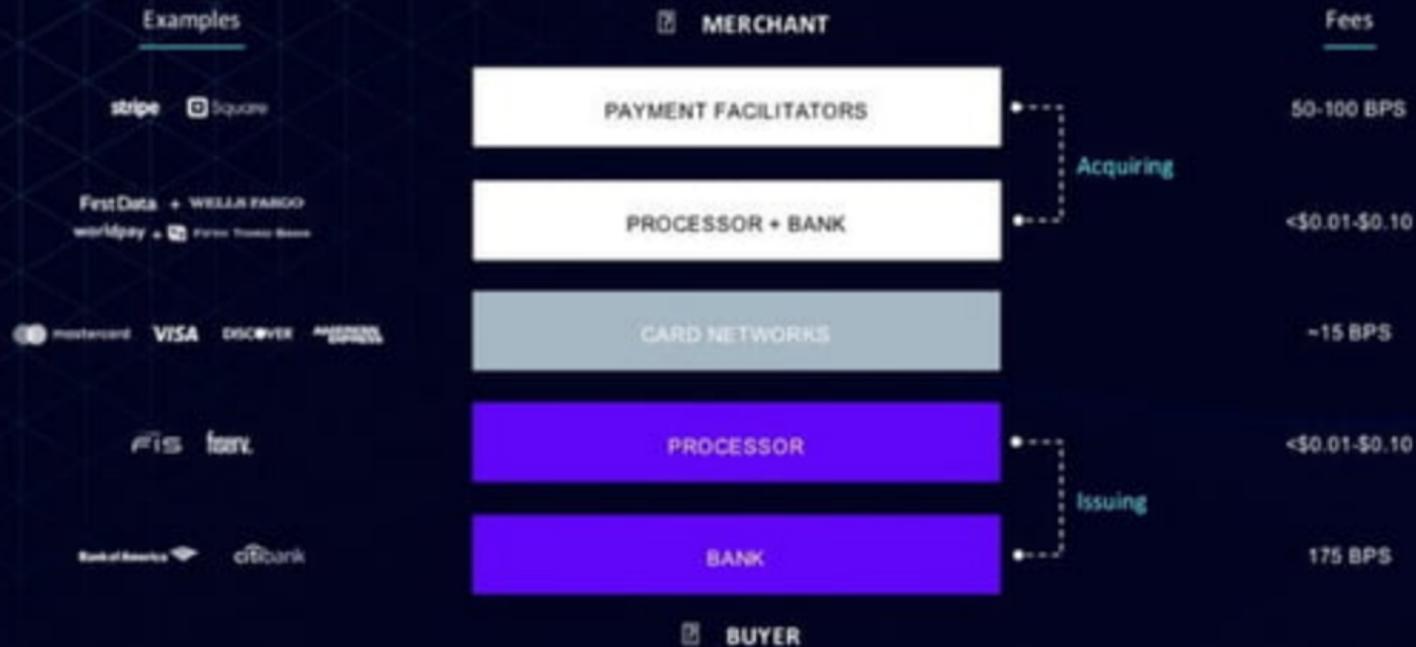
~15 BPS

Issuing

<\$0.01-\$0.10

175 BPS

Payments Layer Cake



Finix enables companies to cut out the middleman and start monetizing payments

Examples

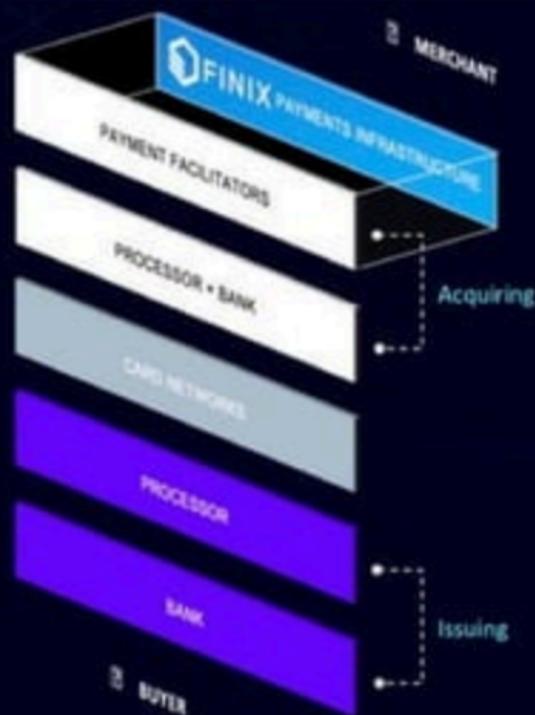
lightspeed CLUBESSENTIAL

First Data + WELLS FARGO
worldpay + First Texas Bank

mastercard VISA DISCOVER AMERICAN EXPRESS

fis feerv.

Bank of America citibank



Fees

50-100 BPS

<\$0.01-\$0.10

~15 BPS

<\$0.01-\$0.10

175 BPS

Companies are forced to invest heavily in stitching together piecemeal vendor solutions and developing in-house tools, which is expensive



\$3-5M

Upfront Investment



2-3 Years

Time-to-Market



> \$2M / yr.

Ongoing Maintenance

Payments are the Product. Payments are Profit.

Strategic Drivers

+\$3M

Additional revenue per \$100M processed

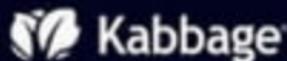
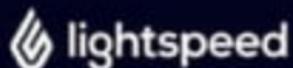
3-4x

Increase in TAM compared to SaaS-only market ¹

UX

Competitive advantage via single seamless payment solution

Example SaaS Companies



Distribution of payments via software is experiencing explosive growth

-- 4x the rate of traditional providers



1. "Global Payments: The Interactive Edition," <https://www.bcg.com>, 11 Jan. 2020. Note: Excludes revenue from account balances, credit card spend, membership fees, and credit card penalties.

2. Capgemini Research, "Paycom + Conifer: Think Different," Embrace Software.

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1. JP Morgan report: J.P. Morgan North America Equity Research, Payments Market Share Handbook, Tenth Edition (edited)

Responsibilities in the payments stack are **shifting** from payments processors to software providers

Then / Now

Responsibilities

TRADITIONAL PAYMENT PROCESSORS

- Agreement with Card Network
- Integration to Card Network
- Capital Reserves
- Clearing & Settling
- Compliance
- Account Setup
- Merchant Underwriting
- Tokenization & Vaulting
- Risk Management
- Reporting & Reconciliation
- Dispute/Exception Mgmt.
- Settlement / Payouts
- Reporting Dashboards
- Customer Support Tools
- Merchant Sales

SOFTWARE PROVIDERS

- Payment Forms
- Processor Integrations
- Compliance
- Account Setup
- Merchant Onboarding
- Tokenization & Vaulting
- Risk Management
- Reporting & Reconciliation
- Dispute/Exception Mgmt.
- Settlement / Payouts
- Reporting Dashboards
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Responsibilities in the payments stack are **shifting** from payments processors to software providers

Then / Now

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FINIX MODULES

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