

# Consumers Have The Power

**91%** of angered customers will **never** do business with a company again

**88%** of consumers read an online review that **changed** their buying decision.



Consumers tell an average of **16** people about a bad experience.



A **single** bad review can undo **40** good reviews

# Climbing Customer Lifetime Value (CLV)



Improve Reviews



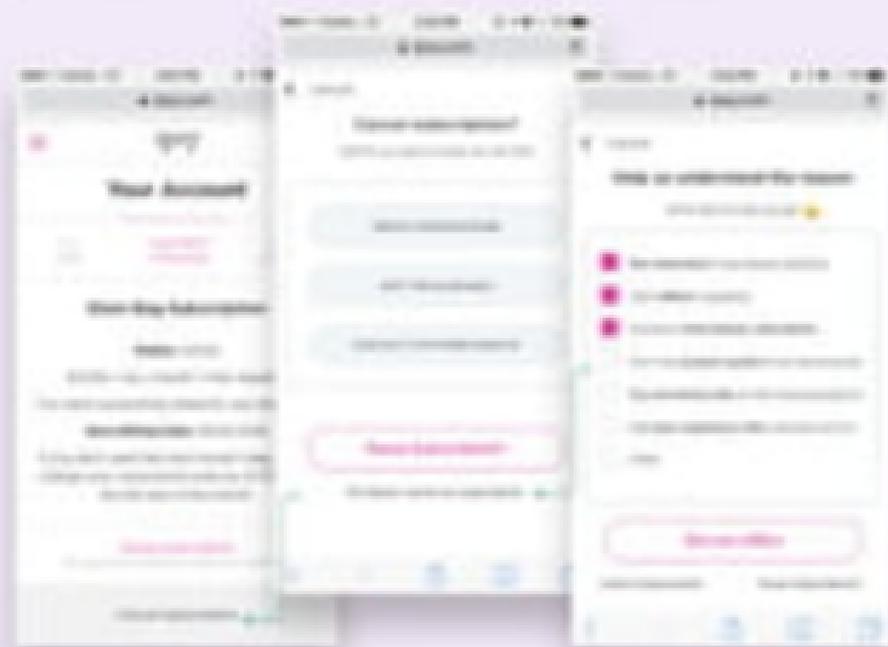
Increase Retention



Win Backs

# Ipsy

## Improved Cancellation Experience



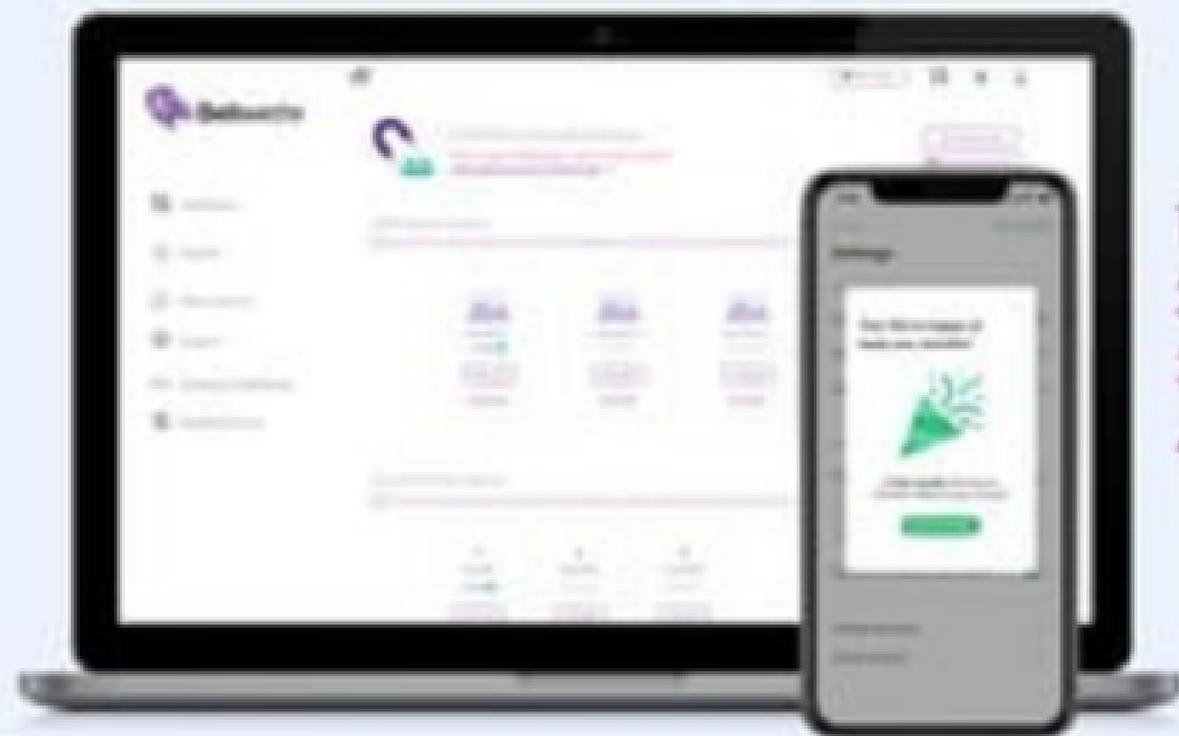
1. Offers subscribers more flexibility on account page level: put subscriptions on hold or switch to an every other month plan.

2. Listen to why the user is leaving, and then present them meaningful offers/helps to address the reason they have stated.

3. Communicate the consequences (benefits would be lost) and provide clear Cancellation path.

4. Ask for feedback.

# Retention Engine



1. Gather Data
2. Attempt to Resolve
3. Optimize
4. Win Back

A photograph of three business professionals—two women and one man—smiling and looking at a laptop screen. The image is overlaid with a semi-transparent light blue filter. The text is centered over the image.

# Retaining Existing Customers & Winning Back Former Customers

# Consumers Have The Power

91%

of angered customers will **never** do business with a company again

88%

of consumers read an online review that **changed** their buying decision.



Consumers tell an average of **15** people about a bad experience.



A **single** bad review can undo **40** good reviews

# Customer Success Is the New Growth Driver

According to one [McKinsey study](#), the companies with top-quartile revenues achieved their strong showing by investing more in customer-success initiatives aimed at churn reduction.



# Climbing Customer Lifetime Value (CLV)



Improve Reviews



Increase Retention



Win Backs



A white door with a silver handle and a grey 'EXIT' sign above it, set against a plain white background.

EXIT

## Start At The End: Reverse Engineering

The customer exiting process  
is seen as a **negative**.

# Holding Customers Hostage

Phone Calls, Email, In Person, Confusion

= Wasting Customer's Time



**66%** of adults feel that valuing their time is the most important thing a company can do to provide them with good online customer experience.

- Forrester

# Wall Street Journal

## Hostage Holding & Brand Reputation



**John A** @USNRankings · 3 ago.

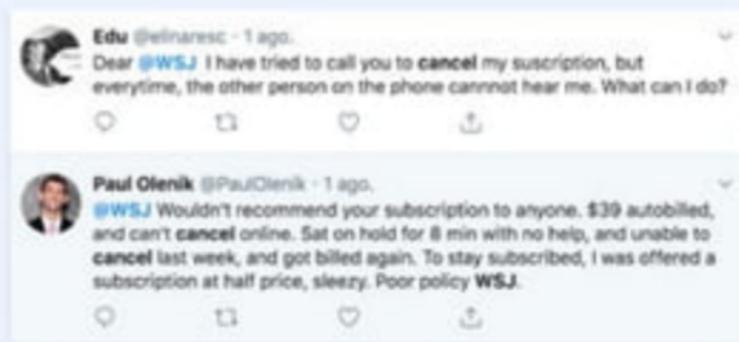
Why is it that the **@WSJ** won't let you **cancel** your membership on the app or the website? Ridiculous. They make you call in, jump through hoops: feels like a ploy from 1997. I just want to **cancel** as easily as I signed up! [#wsj](#) [#WSJWhatsNow](#)

**Thiago Julio, MD** @thiago37 · 3 ago.

If you ever tried to **cancel** a **@WSJ** subscription you know exactly what they are talking about!!

**The Wall Street Journal** @WSJ · 3 ago.

It's called the "breakpoint." It's the moment your head explodes after hours on the phone with customer service. And companies know exactly when it comes. [on.wsj.com/2yzP1hR](https://on.wsj.com/2yzP1hR)



**Edu** @elinaresc · 1 ago.

Dear **@WSJ** I have tried to call you to **cancel** my subscription, but everytime, the other person on the phone cannot hear me. What can I do?

**Paul Olenik** @PaulOlenik · 1 ago.

**@WSJ** Wouldn't recommend your subscription to anyone. \$39 autobilled, and can't **cancel** online. Sat on hold for 8 min with no help, and unable to **cancel** last week, and got billed again. To stay subscribed, I was offered a subscription at half price, sleazy. Poor policy **WSJ**.

# Planet Fitness

## Hostage Holding & Brand Reputation



### PLANET FITNESS CANCELLATION PROCESS RANT

Naturally Marked • 2.1K views • 7 months ago

PLANET FITNESS CANCELLATION PROCESS, THIS IS SO CRAZY THE THIS YOU HAVE TO DO FOR A GYM TO STOP TAKING ...



**Kathy Draper, former Fitness Trainer at Planet Fitness (2014-2017)**

Answered Feb 18, 2019 • Author has 76 answers and 68.4k answer views

You cannot cancel online. You have two options - Send a certified letter to cancel or go into your home location.

# Surrender

Not attempt at keeping a customer who wants to cancel.



**No information** as to what went wrong or could be improved.



**No attempt** at resolution when there may have been a solution.



# Smarter Resolution

- 1 Discovering what went wrong
- 2 Working to resolve the issue
- 3 Don't waste Customer's time if there's no possible resolution

# Netflix

## Resolution and Options

NETFLIX

Home TV Shows Movies Recently Added My List

Q KIDS

### Are you done watching?

If you're sure you'd like to cancel your membership, finish below.

- Cancellation will be effective at the end of your current billing period on **Aug 13, 2019**.
- Come back anytime. If you restart within 10 months, your profiles, favorites, viewing preferences and account details will be waiting for you.

Finish Cancellation

Go Back

### Stick around.

Switch to our Basic plan for just \$8.99/month and keep watching all your favorite TV shows and movies, without interruption.

Watch on **1 screen** at a time in Standard Definition.  
Download videos on 1 phone or tablet. **\$8.99/month**.

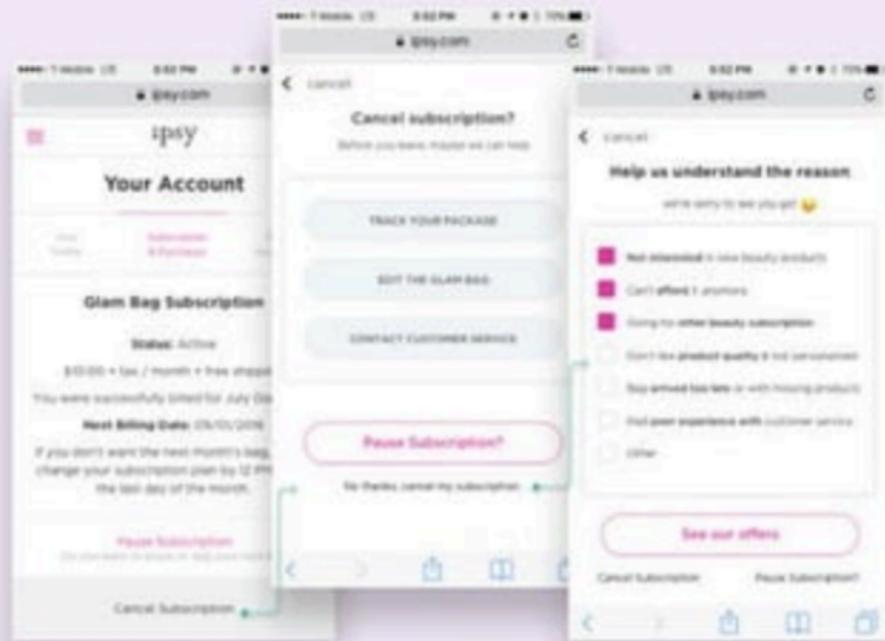
Downgrade My Plan

Compare All Plans

All plans offer unlimited TV shows and movies, on as many devices as you want. High Definition (HD) and Ultra-High Definition (Ultra HD) availability subject to your internet service and device capabilities. Not all content available in HD or Ultra HD.

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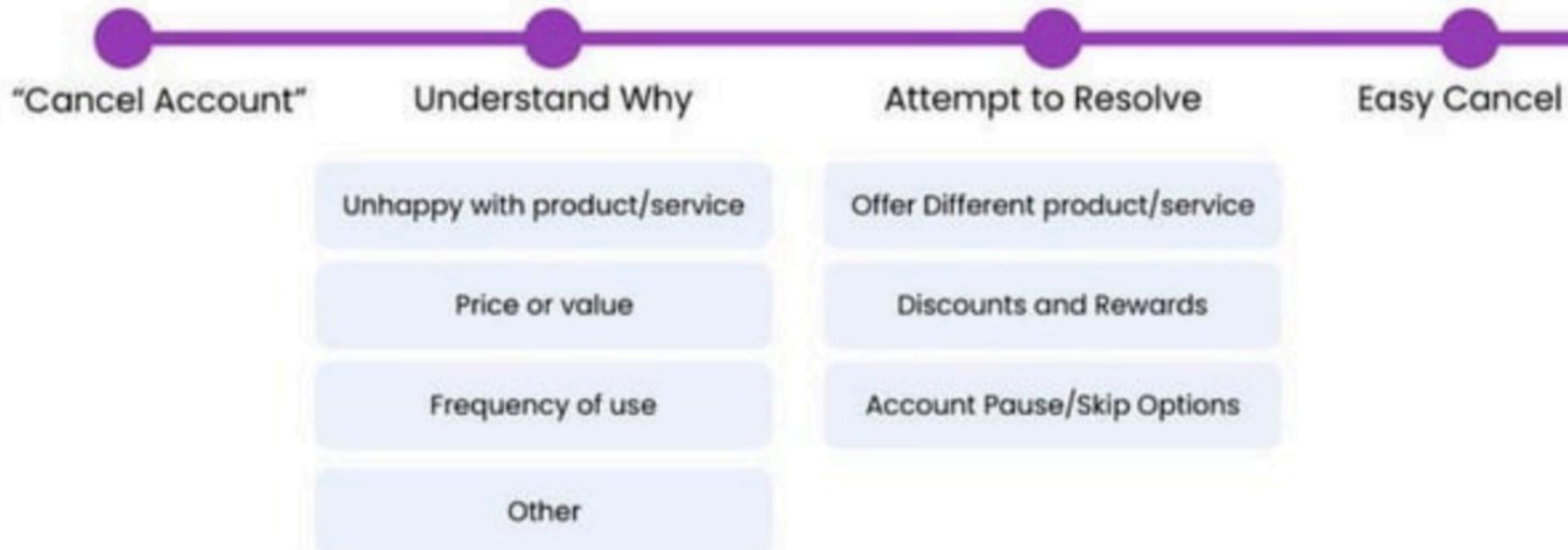
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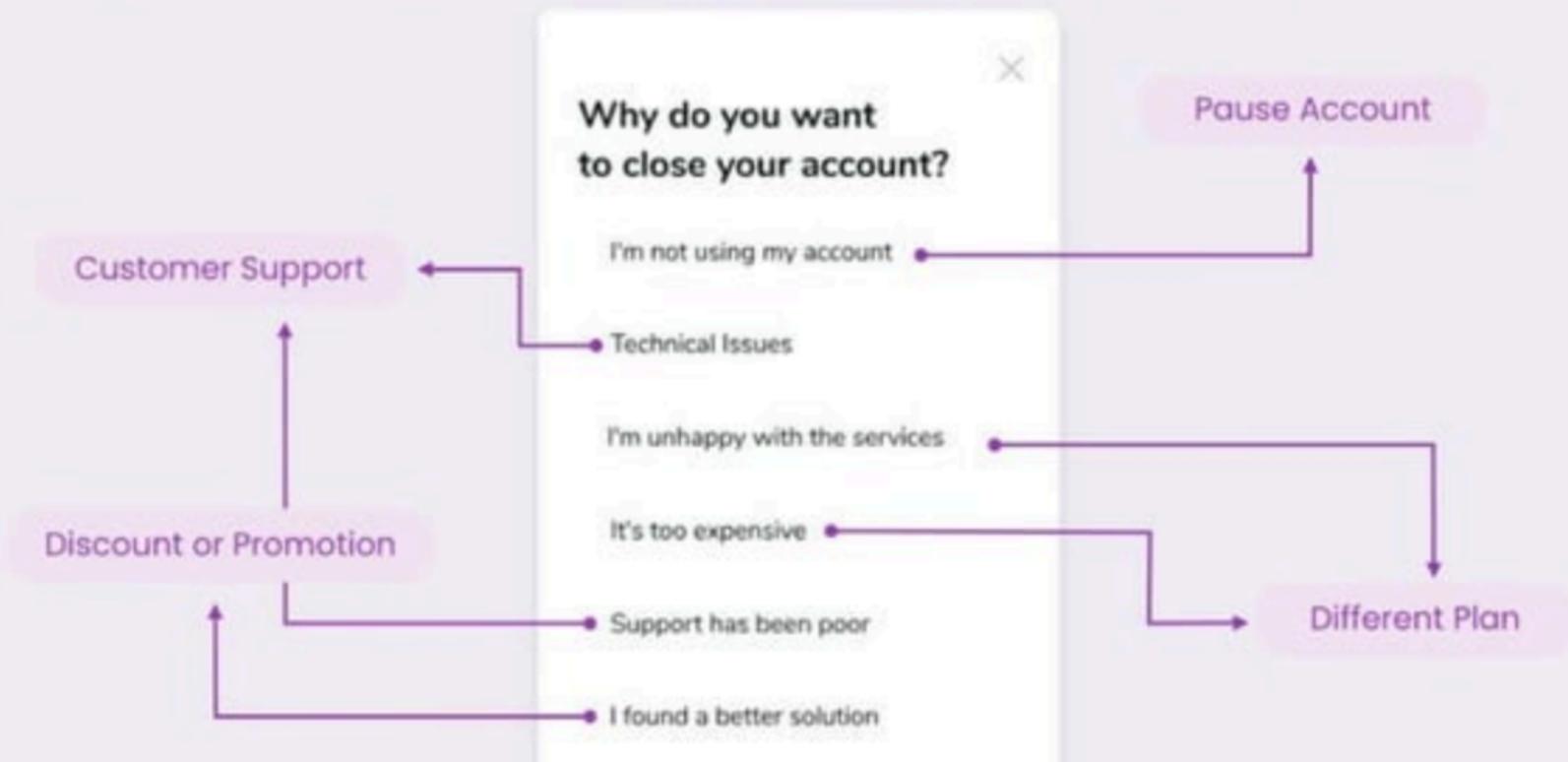
# Smart Resolution

Offering intermediates and different paths in cancellation process



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Offering intermediates and different paths in cancellation process



# Dynamic Experiences

Machine learning models optimize for the experience most likely to resolve.

## 1. Reason for Exit

Why do you want to close your account?

I'm not using my account

Technical issues

I'm unhappy with the services

**It's too expensive**

Support has been poor

I found a better solution

← Go back

## 2. Intermediate

User 1

Switch Plans?

2 Month Pause?

Account Summary

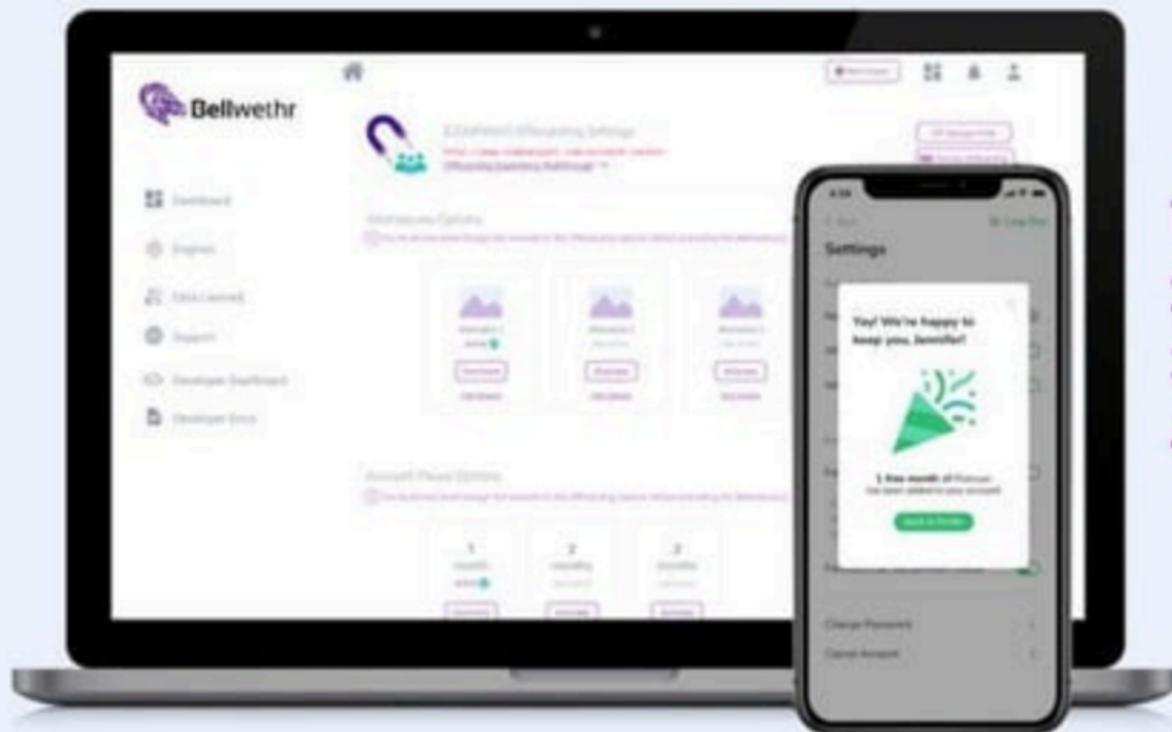
User 2

1 month free?

1 Month Pause?

Account Summary

# Retention Engine



1. Gather Data
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# Prevent Gaming Of System

Ranking your alternatives to prevent gaming & constant discounts

Relevant Information	.....	10
Switch Products/Plan	.....	9
20% Discount	.....	6
Skip 1 Month	.....	5
Free Alternative	.....	2
Free Month	.....	1

# Optimize Based On Outcomes

Ranking your messaging based on the value it would deliver to the business

News / Product Info	.....	10
Lead Request	.....	9
20% Discount	.....	6
30% Discount	.....	5
50% Discount	.....	2
Free	.....	1