



Fast Facts

- We are building a new software category for an old and critically important job: management
- Why now? Work has gone digital, but management is still analog. There's finally enough data for a new platform to emerge
- We're starting with Customer Service and Sales orgs, but most other roles - from truck driving to nursing - are digitizing fast
- Top-tier user engagement and strong testimonials show that users are embracing our platform and category
- Six-figure deals, multi-year renewals, and accelerated bookings show that buyers have been waiting for this new category
- Repeat founders with previous exits, and our CCO was one of our first customers

65%
DAU/MAU

75%
DAU/WAU

XX
ARR

XX%
ARR Growth

\$7mm
Raised in 2020

18
Headcount



Work has gone digital, but management is still analog

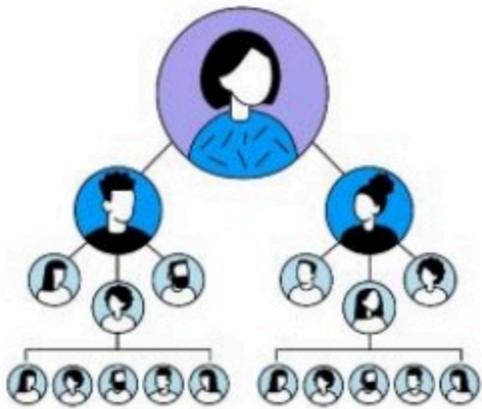
Managers and their teams are spending more and more time on “toil” – pulling data, building spreadsheets – and less time on higher value activities.

The screenshot shows a Google Sheets spreadsheet with the following data:

	A	B	C	D	E	F	G	H	I	J	K
1		January	February	March	April	May	June	July	August		
2	Francoise Spain	83.02%	11.23%	65.30%	41.91%	98.94%	0.94%	39.37%	29.50%		
3	Susan Powell	85.10%	44.71%	4.74%	11.84%	43.18%	93.85%	97.67%	50.32%		
4	Judith Cantrell	93.44%	25.72%	11.51%	40.44%	82.35%	4.63%	85.31%	21.51%		
5	Patricia Osborne	7.17%	50.48%	54.62%	9.41%	73.01%	16.77%	54.59%	97.95%		
6	James McGee	76.34%	2.24%	63.89%	29.30%	51.86%	33.24%	91.70%	29.88%		
7	Adam Polk	29.08%	57.63%	39.25%	44.59%	19.37%	85.20%	12.72%	79.12%		
8	Gerardo Jenkins	94.97%	94.39%	24.60%	77.99%	26.83%	0.86%	97.15%	24.03%		
9	Judith Haile	20.37%	49.14%	73.36%	44.19%	24.99%	45.73%	48.37%	45.80%		
10	Roderick Thomps	96.17%	99.17%	57.44%	88.02%	57.51%	70.59%	95.40%	13.48%		
11	Carolyn Stewart	43.95%	67.00%	96.74%	27.10%	7.42%	28.59%	75.68%	10.57%		

It's affecting company performance and personal success

Why do organizations move slowly? Why can't managers manage more than 10 people? Why can't employees manage themselves?



Leaders

They need to point hundreds of people in the right direction. It takes weeks of emails, meetings, dashboards, reminders, and lieutenants



Managers

They need to make their teams hit their goals. It takes hours of manual labor to track and coach, capping the number of people they can manage



Frontline employees

They need to feel in control of their careers. They don't have access to performance data nor understand how to interpret it

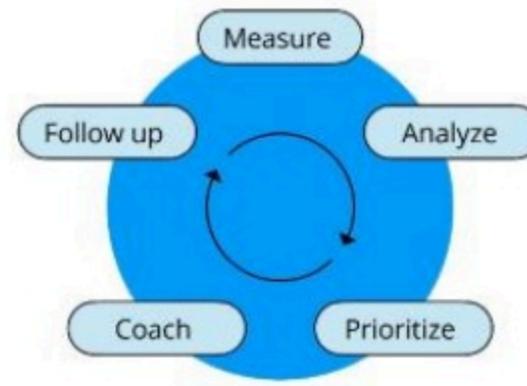
The conditions now exist for a platform to transform management

The rise of software makes it possible; the evolving nature of work makes it probable



There's enough data

Everything is instrumented. Data is getting more abundant, structured, and accessible each day.



Management is standardizing

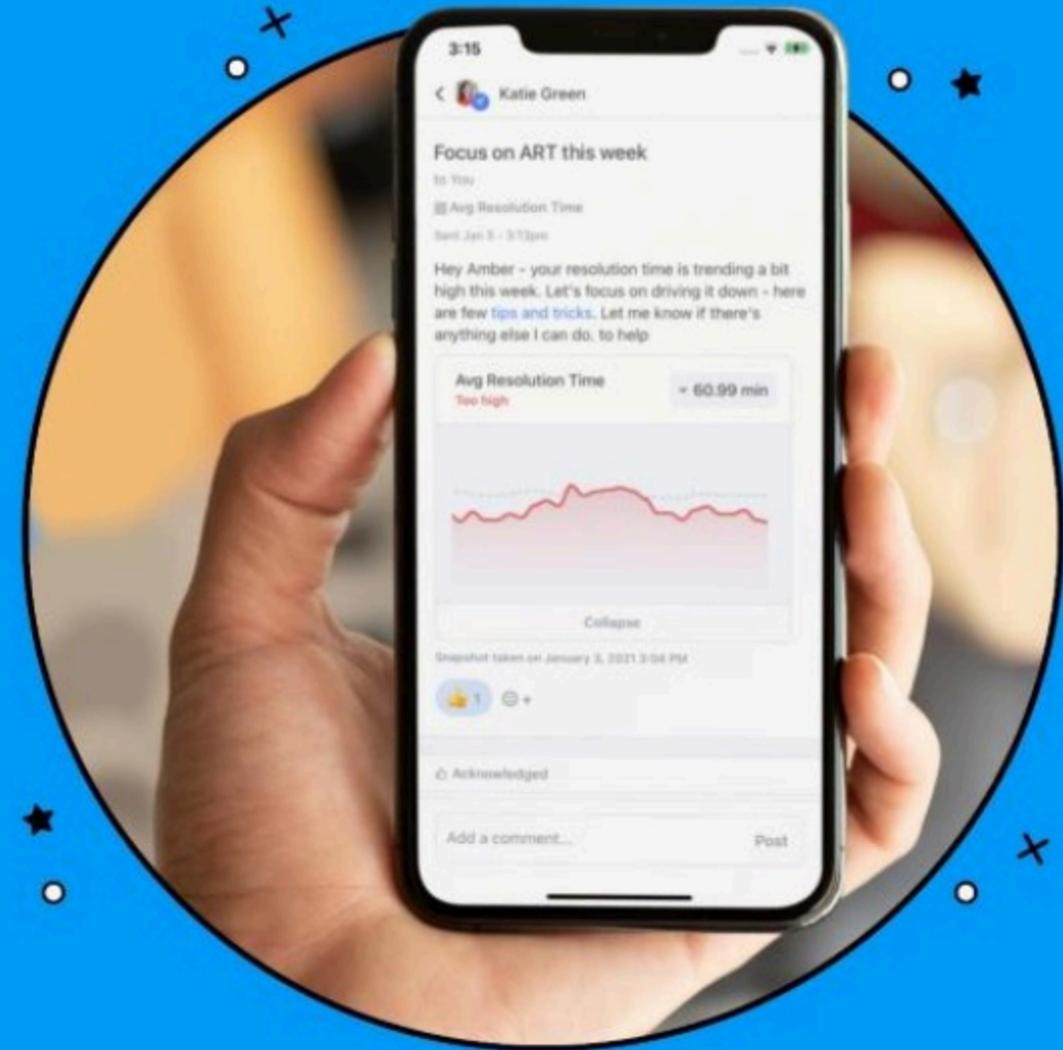
KPIs and management methods are being standardized across all data-driven roles.



The world is changing

Companies are desperately searching for ways to manage distributed teams and new generations.

Pathlight is the first Realtime Performance Management platform



Automating the science, so managers can focus on the art

The Pathlight platform streamlines the entire management process



Data network effects help the system learn how to manage

One place for data

By syncing and analyzing all of your data streams in real time, Pathlight generates intelligent insights that users can immediately act on. MeUndies' award-winning CX team uses Pathlight so every agent is on the right track.



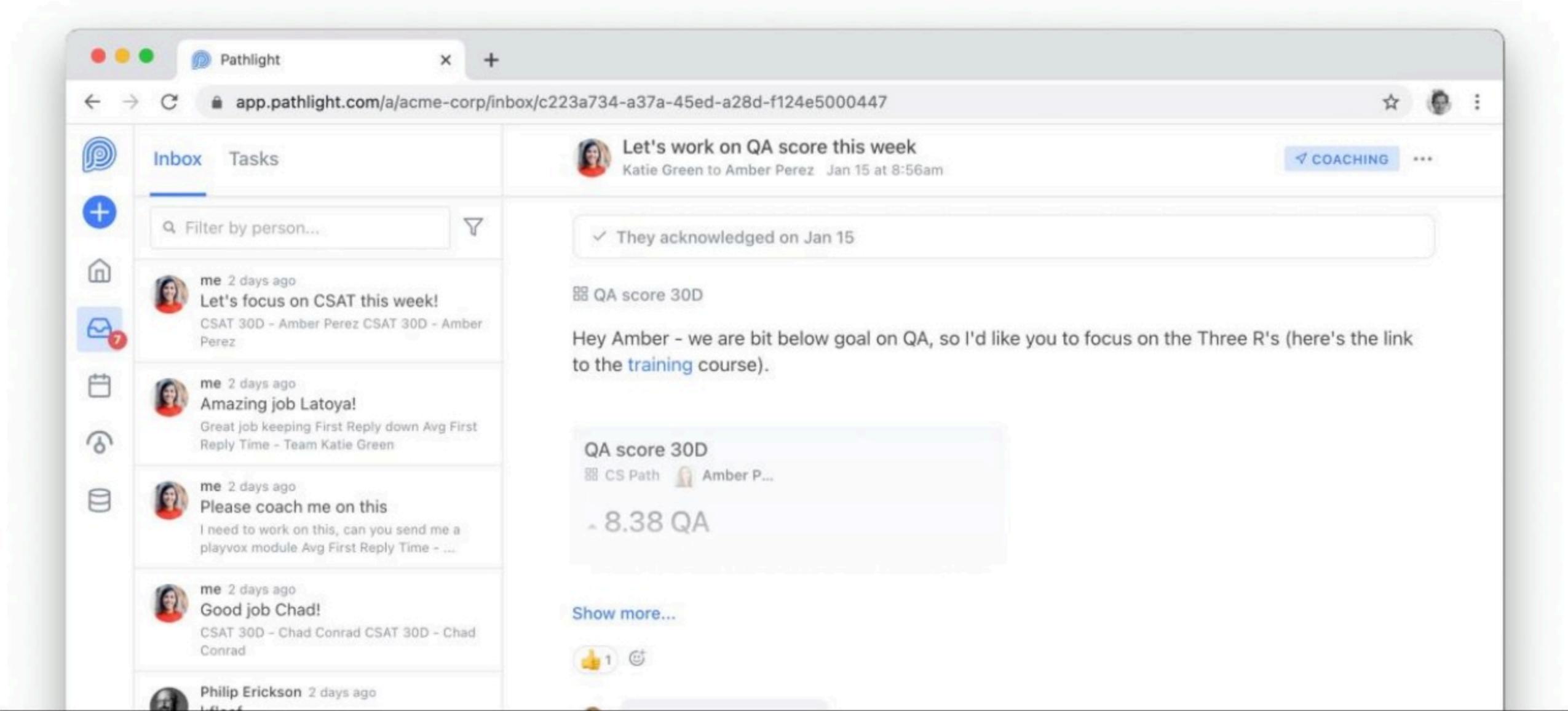
The screenshot shows the Pathlight dashboard for a user named Katie Green, who is a Manager. The dashboard is divided into several sections:

- Summary:** A large circular progress indicator shows 73% completion. The text reads: "Team Katie Green is proficient". Below this, a summary states: "Team Katie Green needs some help hitting their goals. They've consistently hit their goal in % of Tickets Refunded for over 9 weeks, but they're short of their goal in Avg. Replies per Ticket 7D."
- Performance Insights:** A section titled "Performance Insights" with the subtitle "Pathlight highlights key insights and recommends actions to improve performance." contains three items:
 - Keith is less than 1% below goal for CSAT 30D and losing ground. Action: Send Coaching.
 - Taylor is 7% below goal for QA score 30D and losing ground. Action: Send Coaching.
 - David is 1% below goal for CSAT 30D and losing ground. Action: Send Coaching.
- User Profile:** On the left, there is a profile card for Katie Green with a "Hi, Katie" greeting and "Manager" title. Below the profile, it says "Working from home. Find me on Pathlight!".
- MY TASKS:** A list of tasks assigned to the user:
 - Please review training and comment with 3 learnings. Assigned to you. Due Dec 23.
 - katie - have a 1:1 with taylor since we are worried about her. Assigned to you. Set due date.
 - Review CSAT ticket.



One place for communication

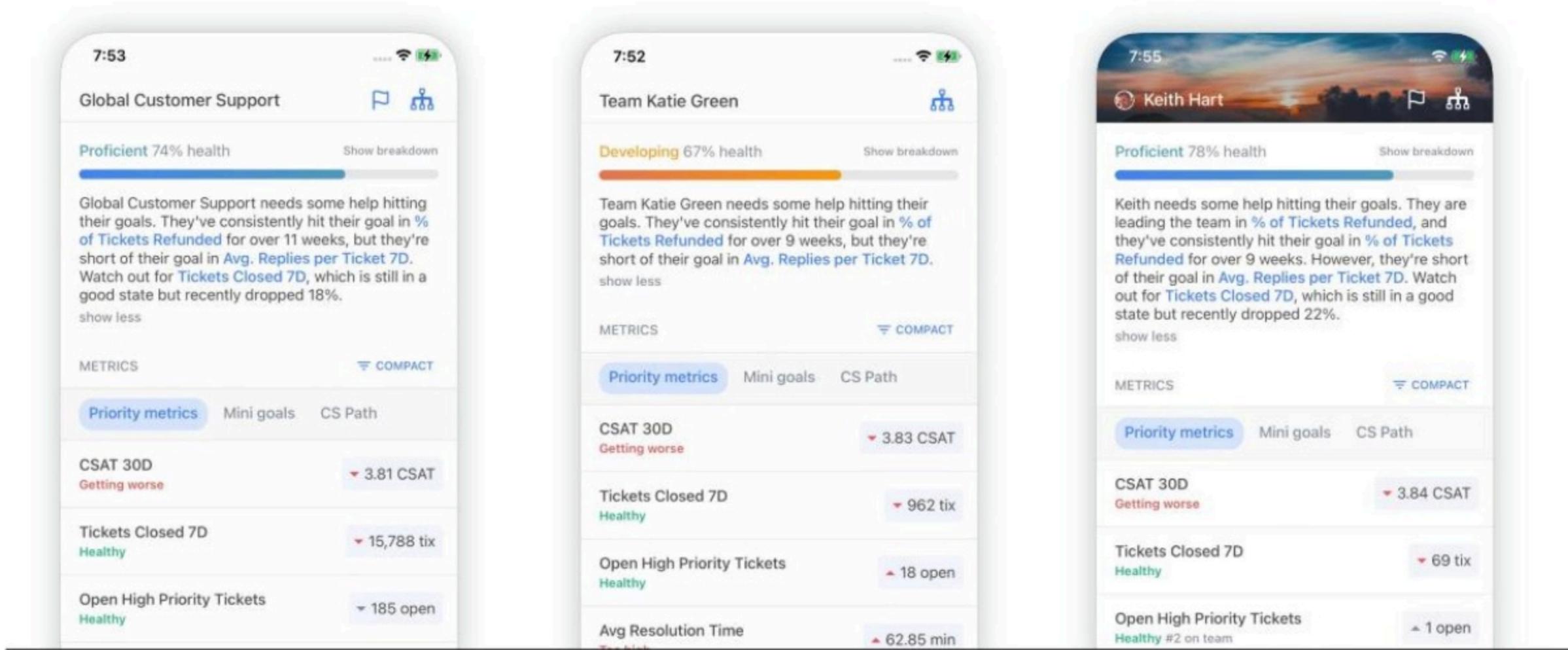
From one-click data-driven coaching to team announcements, all essential communication flows through and is tracked in Pathlight. Wonolo uses Pathlight to ensure their CX teams get the information they need to be successful.



Everyone looking at the same thing



CLEAR uses Pathlight so that every team member around the country is pointed in the same direction. In every meeting, in every huddle, and in every home office, everyone is looking at the exact same thing.



We believe that
Management is the
next \$50B SaaS category
and that we have the team
and product to lead it



Repeat founders, domain experts, and top-tier investors

We are builders and believers, backed by top-tier investors like Kleiner Perkins and many leading angels



Alexander Kvamme
Cofounder & CEO



Trey Doig
Cofounder & CTO



Ramon Icasiano
Chief Customer Officer



We have worked together for nearly a decade across multiple companies and projects. We founded our first company, SeatMe, in 2011 and sold it to Yelp in 2013. At Yelp, we saw how even a data-driven, multi-thousand person Sales/CS organization relied on manual manager labor to stay afloat. We discovered that with the digitization of work the conditions finally existed to change that and transform how we manage our teams and ourselves.

As SVP of Customer Support at Earnin, Ramon was one of Pathlight's first customers. He decided to join the team after he saw how it transformed his organization. He is a respected thought leader and previously ran CS at Zynga, Netflix, and Verizon.



Vivian Qu
Senior Software Engineer



Jordan Katz
Product Manager



Lauren England
Customer Success



Bill Liu
Senior Software Engineer



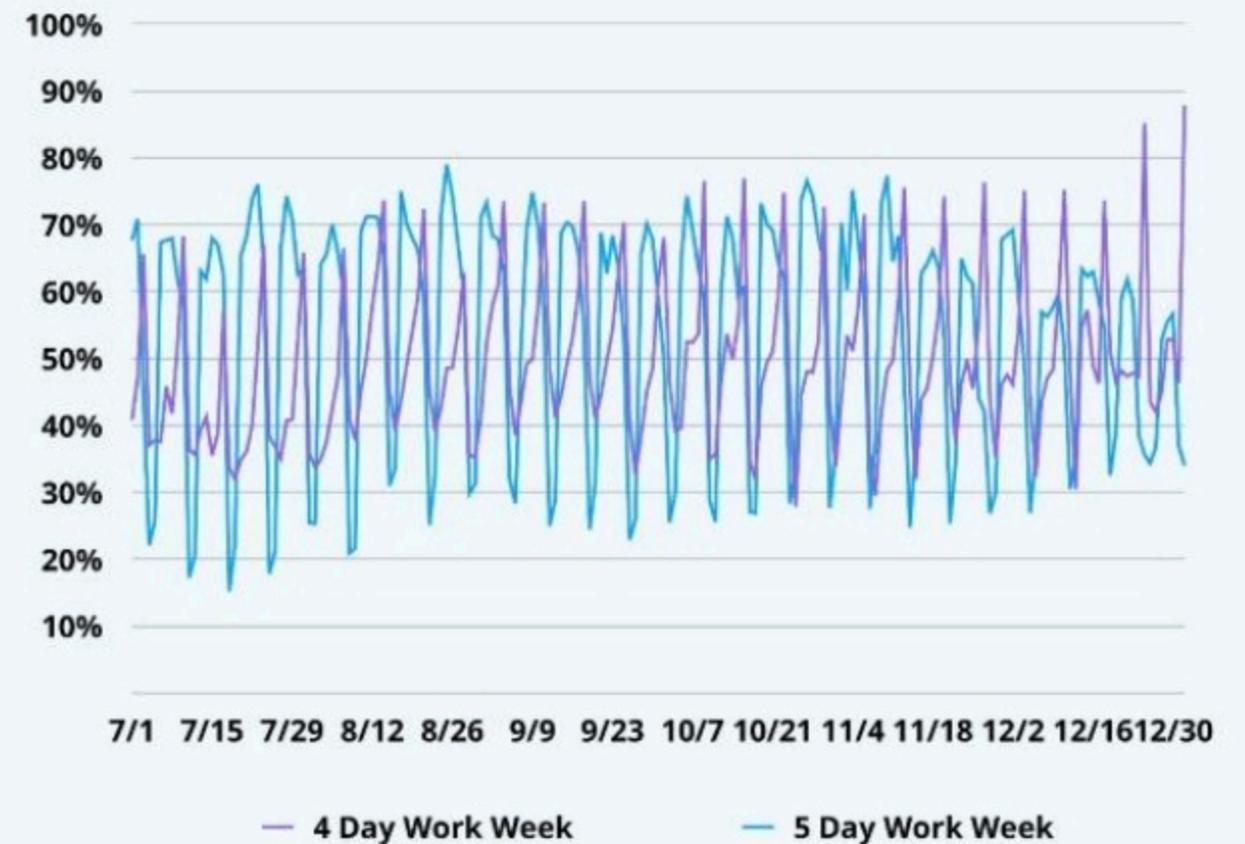
Best-in-class engagement across all accounts

Our users rely on Pathlight every day to do their job and it shows in our metrics

L7 H2 2020 (How often Pathlight is used each week)



DAU/MAU H2 2020



Six-figure deals and accelerated bookings

Customers are creating budget off-cycle in order to buy Pathlight, and our pipeline is growing quickly

Customer Highlights



\$XX ARR

Confidential



\$XX ARR

Confidential



\$XX ARR

Confidential



\$XX ARR

Confidential

ARR



Loved by users at every level

Regardless of function, department, or country, our users love Pathlight

“

After rolling out Pathlight to over 1,000 advocates who provide 24/7 support worldwide, we've seen our CSAT scores improve in just two months. It is an absolute must-have for customer experience teams worldwide.

– **Amber Aslanian**
VP of Customer Support
Earnin

“

It used to take me hours to identify issues and coach and guide my team. With Pathlight I can do all that in less than 15 minutes.

– **Confidential**
Director of Global Sales Development

“

Pathlight is my go-to for managing myself. Honestly, I treat it as my personal life coach and motivator—from setting up long-term goals to quick adjustments to my daily schedule. It's just there with just a simple click.

– **Juan Carlos Trasmonte**
Customer Service Representative
MeUndies

